

**SAULT COLLEGE OF APPLIED ARTS AND TECHNOLOGY**  
**Regular Meeting of the Board of Governors**  
**Thursday, September 28, 2023**

**Minutes**

**PRESENT**

Governors:	D. Mitchell (Chair)	S. Hollingsworth
	J. Boyer-Nolan	S. Hynna
	O. Rosa	M. Irwin
	P. Corbett	T. Katagis
	N. Court	M. Scott
	B. Delorenzi	A. Smith
	M. Faught	

President:	D. Orazietti
Secretary Treasurer:	M. Paquette
Recording Secretary:	E. Hebert

Guests: B. Kelly, Sault Star

- C. Hepburn, Dean, Indigenous Education, School of Natural Environment and Media & Design
- D. Taylor, Soo Today
- K. Paquette, Registrar
- M. Caruso, Manager, Maintenance Operations
- R. MacDonald, Director, Corporate Communications and Stakeholder Relations
- R. Peters, Vice President Strategic Enrolment, Employment and Community Partnerships
- S. Smith, Vice President, Academics, Innovation and Student Services

**REGRETS**

- D. Madahbee
- J. Brooks

*The meeting commenced at 4:30 pm*

**1. Welcome**

Carolyn Hepburn, Dean, Indigenous Education, School of Natural Environment and Media & Design opened the meeting with a traditional opening.

Chair Mitchell reviewed the college vision and Land Acknowledgement.

**Vision:**

*We will make our society a better place by providing a transformative life experience through empowering those who study with us to think and learn in progressive and innovative ways.*

**Land Acknowledgement:**

*Located in the Robinson Huron Treaty territory, we are grateful to Mother Earth for providing us the land, water, air, and food needed to sustain all life and we acknowledge Indigenous Peoples as the original stewards of this land who have lived in harmony and in respect with all Creation. As we are all relations, it is important to recognize this interconnected relationship with one another and our obligation to respect the land that has nourished, healed, protected, and embraced us. We honour Obadjiwan (Batchewana First Nation) and Ketegaunseebee (Garden River First Nation) as the original caretakers of the land that Sault College is situated on and acknowledge the contributions of the historical Metis Nation of SSM in the stewardship of this territory.*

**2. Approval of Agenda**

Chair Mitchell's call for items of conflict of interest went unanswered and the agenda was approved and confirmation of quorum was received.

**Moved by:** S. Hynna

**Seconded by:** O. Rosa

The Board of Governors adopts the agenda and confirms that a quorum is present, and all conflicts are addressed.

**Carried**

**3. Consent Agenda**

Chair Mitchell asked the Board of Governors to approve the minutes of the June 22, 2023 Board Meeting and adopts them into the official record book of the board.

**Moved by:** J. Boyer-Nolan

**Seconded by:** S. Hynna

The Board of Governors approved the minutes of June 22, 2023 Board meeting and adopts them into the official record book of the board.

**Carried**

**4. Sexual Violence and Harassment Action Plan Implementation Report**

Sherry Smith, Vice President, Academics, Innovation and Student Services provided an overview of the Sexual Violence and Harassment Action Plan Implementation Report. The report must be available on the Sault College website and submitted to the Ministry of Colleges and Universities.

Chair Mitchell asked the Board of Governors to approve the Sexual Violence Action Plan Implementation Report.

**Moved by:** S Hollingsworth

**Seconded by:** T. Katagis

Whereas Sault College remains committed to proactively addressing sexual violence on its campus;

Whereas the College is committed to equipping its entire community with the tools and resources to respond to sexual violence and is dedicated to expanding education and awareness programs with an emphasis on continuous prevention efforts;

And whereas the goal is to create a campus environment that is free from sexual violence;

Therefore, be It resolved that the Board of Governors affirms Sault College's commitment to these principles and initiatives and approves the Sexual Violence and Harassment Action Plan for 2022 – 2023.

**Carried.**

## **5. Enrolment Update**

Katie Paquette, Registrar, provided an overview of the 2023 Fall enrolment. Sault College has experienced a 21% enrolment increase across all campuses. The College has welcomed students from 169 communities across Canada and from over 30 countries around the world.

## **6. Financial Services Update**

Matt Paquette, Interim Director, Finance, shared a financial update. Sault College realized a \$10.27MM surplus in the 2022-23 fiscal year and met or exceeded the seven financial stability metrics as measured by the Ministry of Colleges and Universities.

For the 2023-24 fiscal year, Sault College proposed a \$4.3 million operating surplus before an increase in students at our private partner campuses. The estimated cash on hand is \$40.38 million and \$58.99 million in investments. Tuition represents the main revenue source totaling approximately 59% of total revenue for the current fiscal year.

## **7. New Program: Supply Chain Management – Emergent Technologies**

Governor Martha Irwin declared a conflict of interest for this item as the Dean of the program area. Sherri Smith, Vice President, Academics, Innovation and Student Services provided a proposal overview for a new two-year Ontario College Graduate Certificate in Supply Chain Management – Emergent Technologies.

The new program provides more in-depth exploration of supply chain principles and a Canadian focus on customs and transportation logistics. The program curriculum meets the requirements for a certificate in International Freight Forwarding by CIFFA and the certificate in dispatch and

operations software from UFOS. With professional body designation and a full semester work term, on top of courses in communications, leadership, and personal, career, and professional developments, graduates of this two-year program will enter the supply chain management industry prepared to search for, secure, and be successful in a job in supply chain management.

Chair Mitchell asked the Board of Governors to approve Supply Chain Management – Emergent Technologies.

**Moved by:** S. Hollingsworth

**Seconded by:** M. Faught

Whereas Sault College seeks to enhance its academic offerings to better serve its student body;

Whereas the proposed two-year Supply Chain Management - Emerging Technologies program offers students a comprehensive education in the supply chain field and improved industry readiness;

Whereas the program aligns with industry trends and demands, ensuring students receive relevant and up-to-date knowledge and skills;

Whereas the introduction of this program reflects Sault College's commitment to academic excellence and responsiveness to the needs of its students and the job market;

Therefore, be it resolved that the Board of Governors approves the establishment of the new two-year Supply Chain Management - Emerging Technologies program, recognizing its potential to provide students with a more comprehensive and industry-relevant education in the supply chain field.

**Carried**

## **8. Residence Initiative**

President Oraziatti provided an overview of the Sault College residence initiative.

Ray Lawson Hall is the 31-year-old Sault College residence with a capacity of 157 beds. As of July 2023, there were 35 first year students and 24 returning students on the waiting list. Currently, there is a waiting list of 11 students for the January 2024 intake.

A residence focus group was facilitated in July to gain an initial understanding of the needs of students related to on-campus housing. Students were asked questions on various topics, including room configurations, costs, amenities, common areas, cultural rooms, etc., and the feedback was documented and will be used for future planning.

President Oraziatti highlighted a traditional build-bid-design model and a P3 “public-private partnerships” model of a building project.

Chair Mitchell asked the Board of Governors to approve the Sault College leadership team taking the necessary steps to develop a plan to expand residence capacity on campus.

**Moved by:** S. Hynna  
**Seconded by:** O. Rosa

Whereas housing issues continue to be a topic of concern in Sault Ste. Marie and in communities across Canada;

Whereas providing safe and affordable housing is in part a responsibility of post-secondary education institutions in Ontario;

Whereas Sault College is committed to providing a positive student life experience in addition to a high-quality educational experience;

Whereas our residence capacity has not been expanded since 1992 and our ability to attract both domestic and international students is limited by our current housing capacity;

Therefore, Be It Resolved that the Board of Governors recommends that the Sault College leadership team take the necessary steps to develop a plan to expand residence capacity at Sault College. The final proposal of a new residence project will be reviewed and approved by the Board of Governors.

**Carried**

**9. Vice President, Academics, Innovation and Student Services Report**

Sherri Smith, Vice President, Academics, Innovation and Student Services provided an update on initiatives in the Academic, Innovation and Student Services division.

The update included information on an upcoming Reconciliation in Postsecondary Education Social Innovation Lab Project, Trades Day of Caring, and the Sault College Esthetician Spa.

**10. Vice President Strategic Enrolment, Employment and Community Partnerships Report**

Richard Peters, Vice President Strategic Enrolment, Employment and Community Partnerships provided an update on initiatives in the Strategic Enrolment, Employment and Community Partnerships division.

**11. President's Report**

President Oraziatti provided a report with information on town hall sessions, meetings with the Ministry of Colleges and Universities, the Sault College-triOS College partnership, the Health Science Building, campus improvements, and the Harvest Algoma and SCSU partnership.

**12. Time and Place of Next Meetings**

October 5 <sup>th</sup>	Sub-Committee Meeting
October 21 <sup>st</sup>	Board Meeting

*The meeting adjourned at 6:40pm*